

# First Half 2002 Results

Presentation to Media and Analysts

5 August 2002

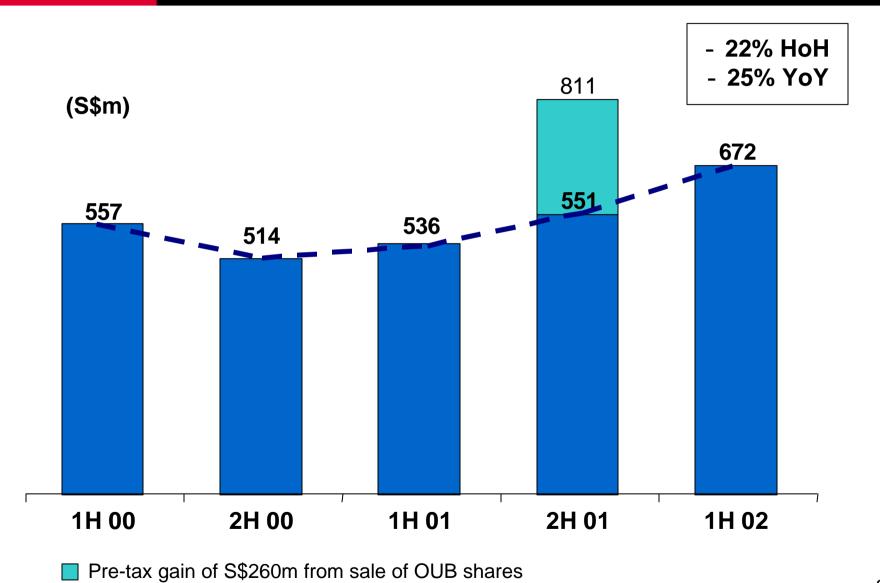


# Agenda

- **Income Statement Trends**
- Comparison of 1H 2002 vs 1H 2001
- Comparison of 1H 2002 vs 2H 2001
- **■** Balance Sheet, Asset Quality Trends
- Integration Update and Revenue Synergies
- **■** Conclusion



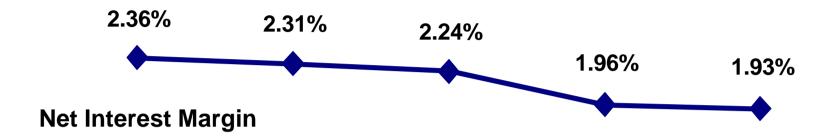
# **Operating Profit on an Uptrend**

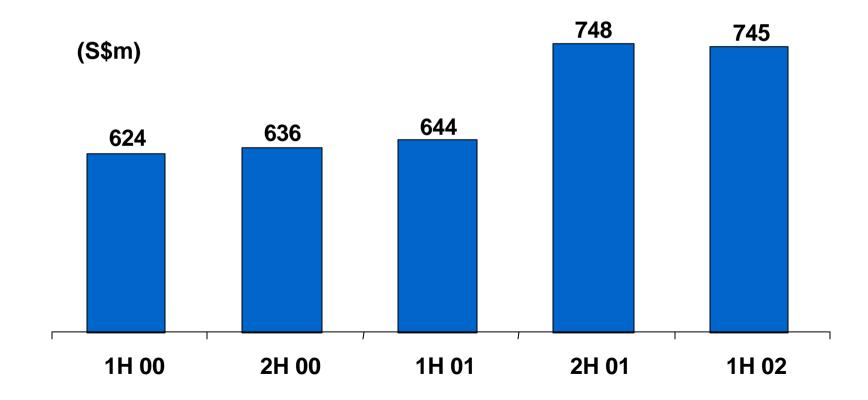


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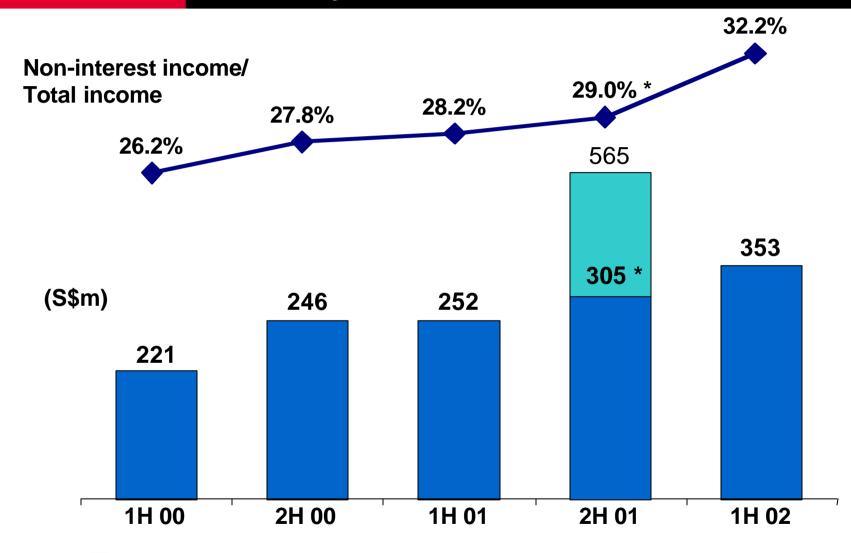
# **Net Interest Income**







# Non-interest Income Improving, Led by Fee Income

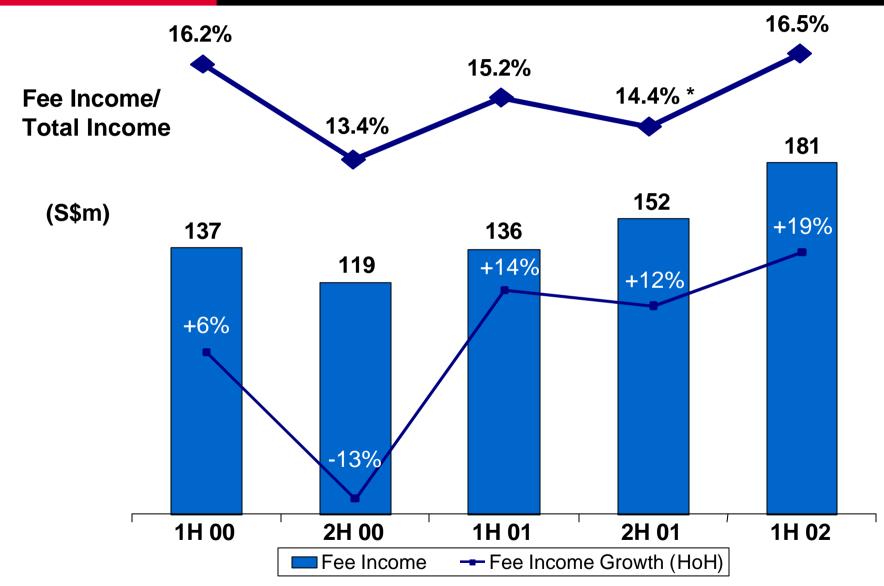


One-off gain of S\$260m from sale of OUB shares

<sup>\*</sup> Excluding one-off gain of S\$260m from sale of OUB shares

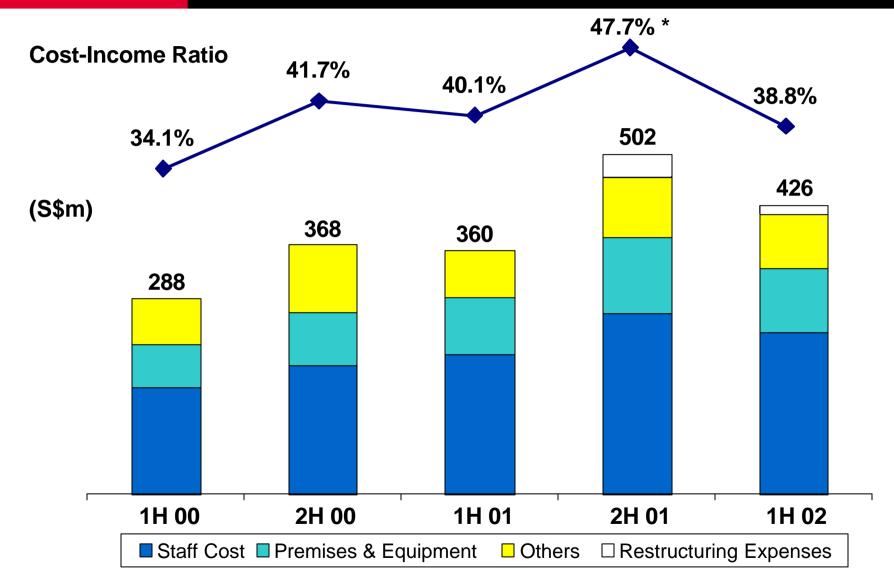


#### **Fee Income Contribution Rising**



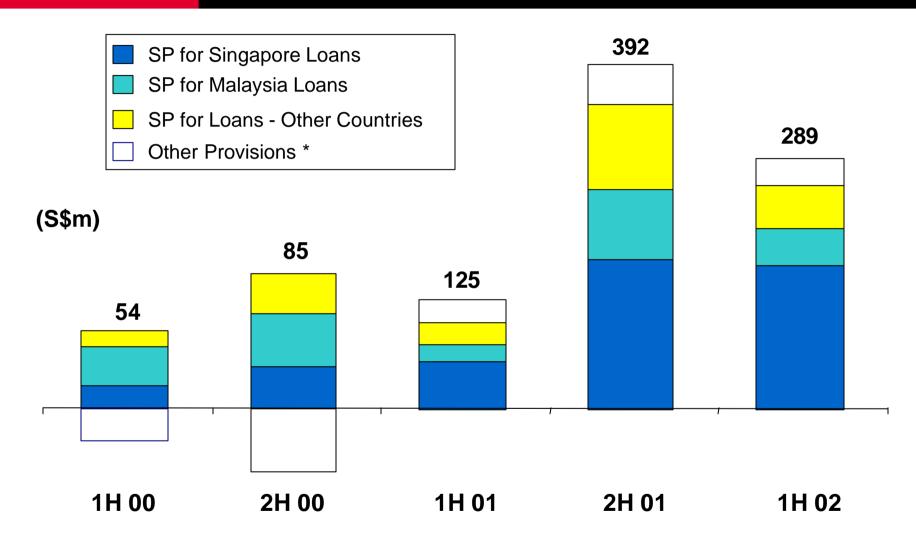


# **Expenses and Cost-Income Ratio Down**





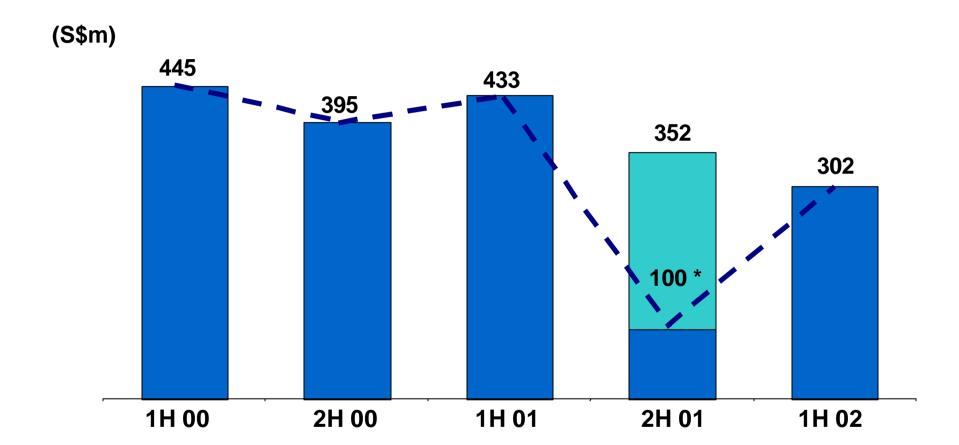
# **Provision Charge Remains High But Below 2H01**



<sup>\*</sup> Other provisions comprise general provision for loans and specific provision for diminution in value of investment securities and other assets



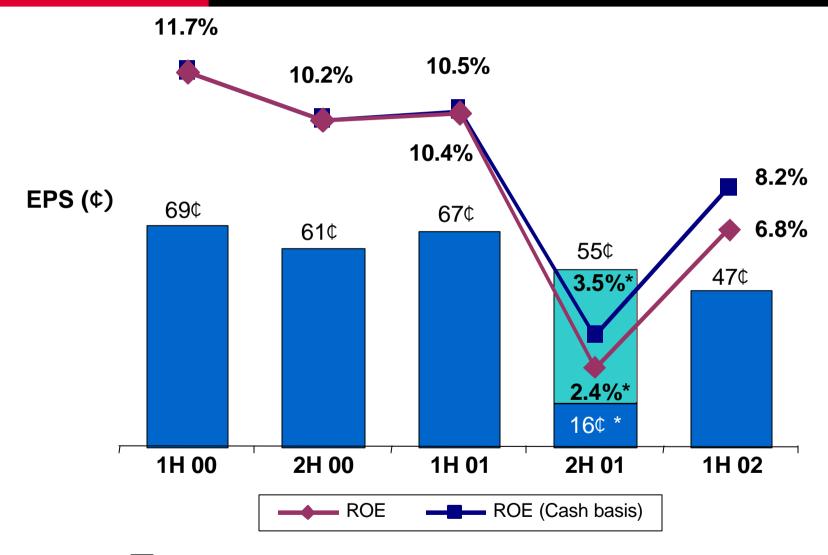
### Net Profit Rebounded from 2H 2001 \*



- One-off gain of S\$252m (after tax) from sale of OUB shares
- \* Excluding one-off gain from sale of OUB shares



### Similar Trend for EPS and ROE



Gain from sale of OUB shares

Note: ROE and EPS are annualised

<sup>\*</sup> Excluding one-off gain from sale of OUB shares



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# **Comparison of 1H 2002 vs 1H 2001**

	1H02	1H01 *	YoY
	S\$m	S\$m	+/(-)
Net Interest Income	745	644	16%
Non-interest Income	353	252	40%
Total Income	1,098	896	23%
Operating Expenses	426	360	18%
Operating Profit	672	536	25%
Goodwill	62	2	n.m.
Provisions	289	125	131%
Associates	103	158	-34%
Net Profit	302	433	-30%

<sup>\* 1</sup>H01 figures exclude KCH as KCH was acquired in August 2001



# Comparison of 1H 2002 vs 2H 2001 \*

	1H02	2H01 *	НоН
	S\$m	S\$m	+/(-)
Net interest income	745	748	0%
Non-interest income	353	305	16%
Total Income	1,098	1,053	4%
Operating Expenses	426	502	-15%
Operating Profit	672	551	22%
Goodwill	62	47	32%
Provisions	289	392	-26%
Associates	103	41	153%
Net Profit	302	100	202%

2H01 figures include 41/2 months' contribution from KCH

<sup>\*</sup> Excluding one-off pre-tax gain of S\$260m from sale of OUB shares. See Appendix 1 for the reported 2H 2001 results which include this gain.

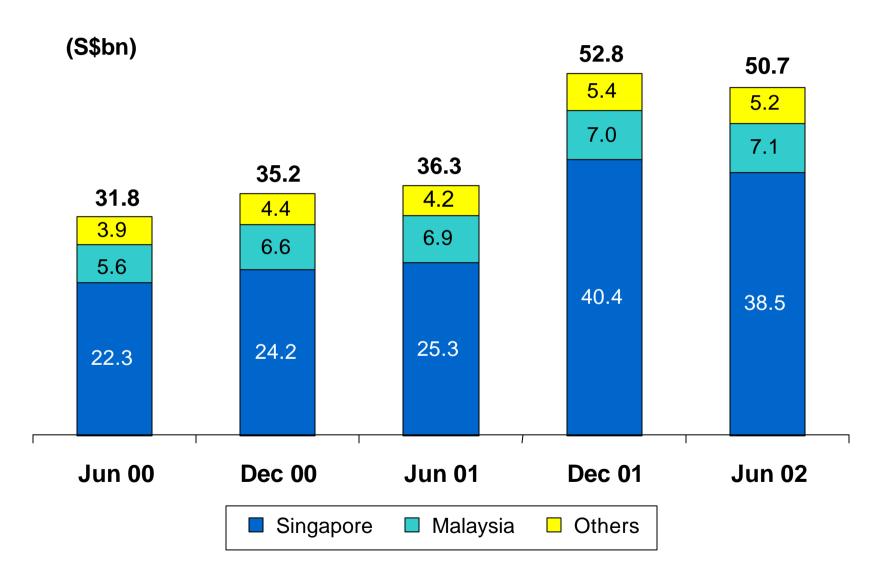


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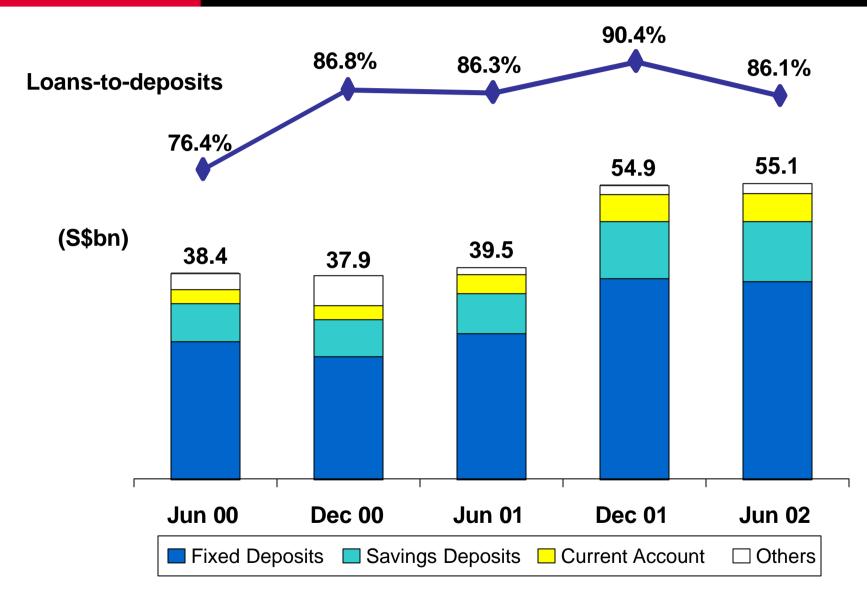


#### **Loan Growth Stalled**



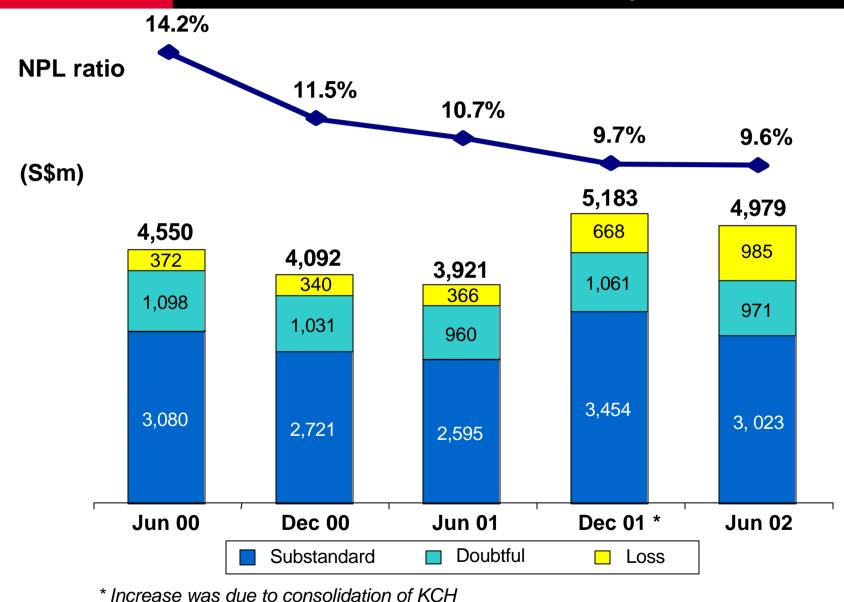


# **Deposits Holding Steady**



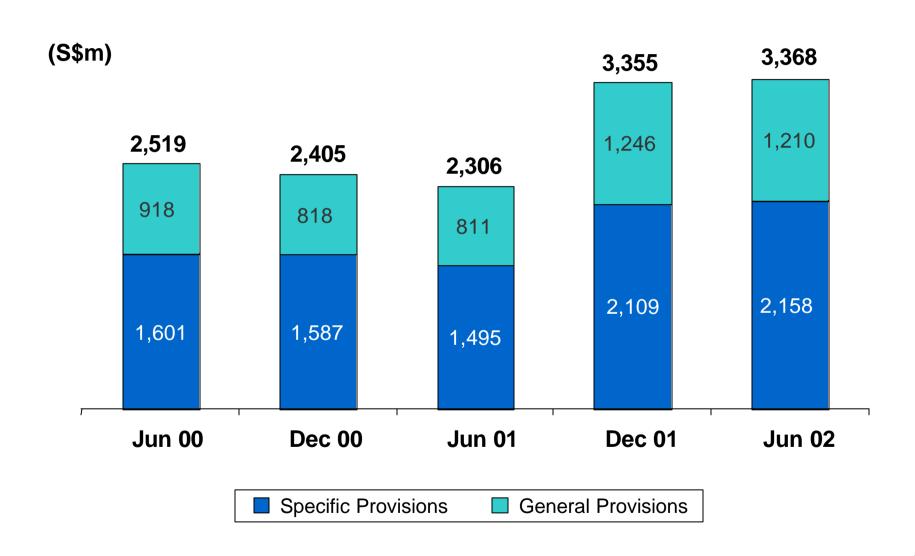


# NPLs Down Due to Active NPL Resolution and Recovery Efforts





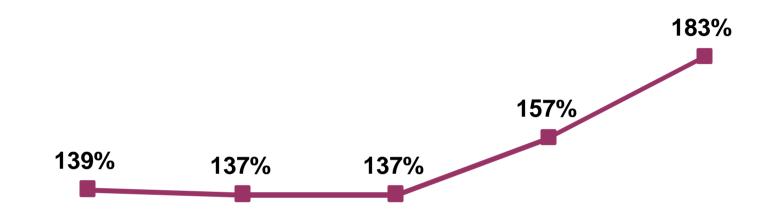
# **Cumulative Loan Provisions Remain Adequate**



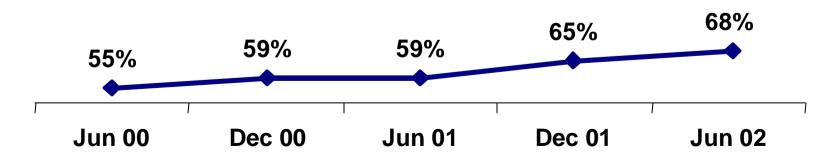


### **Provision Coverage Increased**

#### **Cumulative Provisions/Unsecured NPLs**



#### **Cumulative Provisions/Total NPLs**





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### Integration of KCH Completed

- Full legal and operational integration between KTB and OCBC Bank achieved on 25 February 2002, six months ahead of original plan
- Branch/rep office network:

Domestic: Reduced by one-third from 108 to 77

Malaysia: Maintained at 25 branches (no duplication)

International: Reduced by one-quarter from 33 to 25

#### Headcount

Sep 2001: 8,600

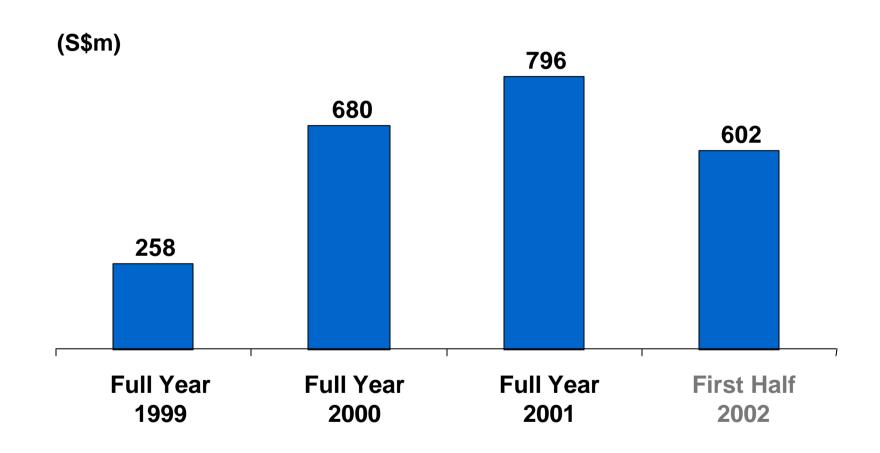
June 2002: 7,700

Reduced by 900 or 10%

■ Increased cross-selling and other revenue synergies → most evident in wealth management and consumer loans

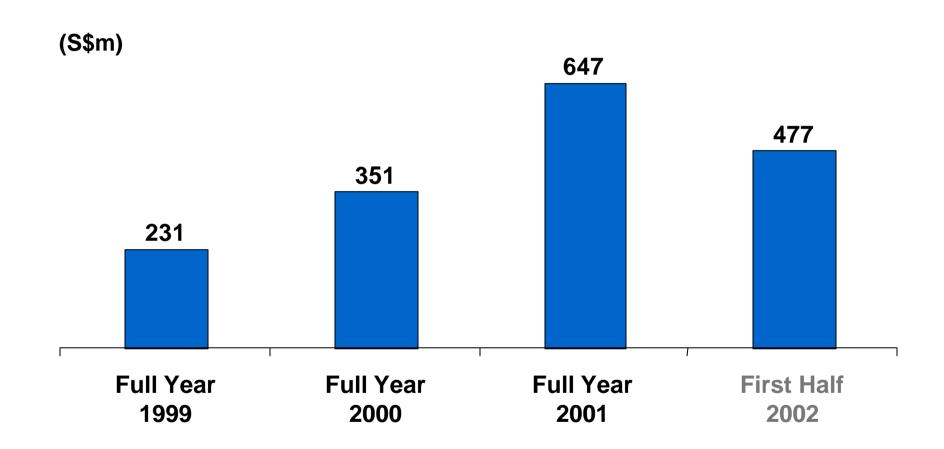


# Revenue Synergy from Enlarged Customer Base – Unit Trust Sales



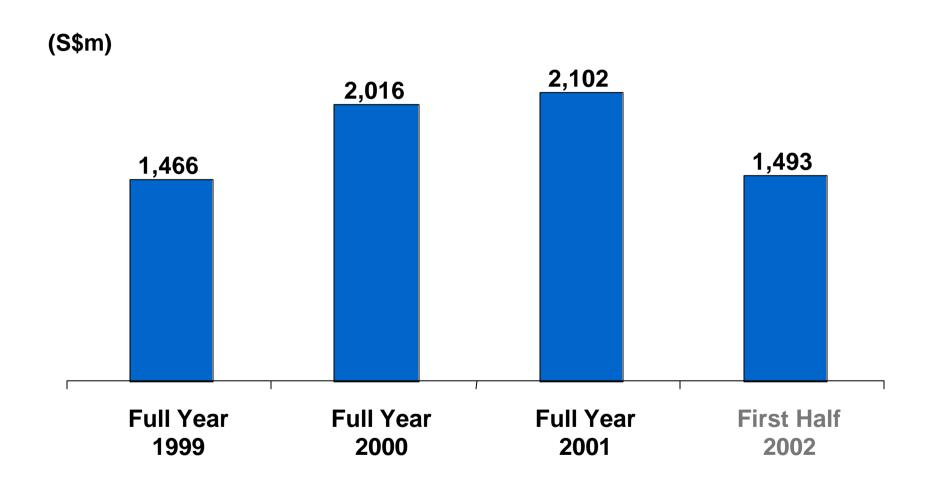


# OCBC Bank Revenue Synergy - Bancassurance Sales



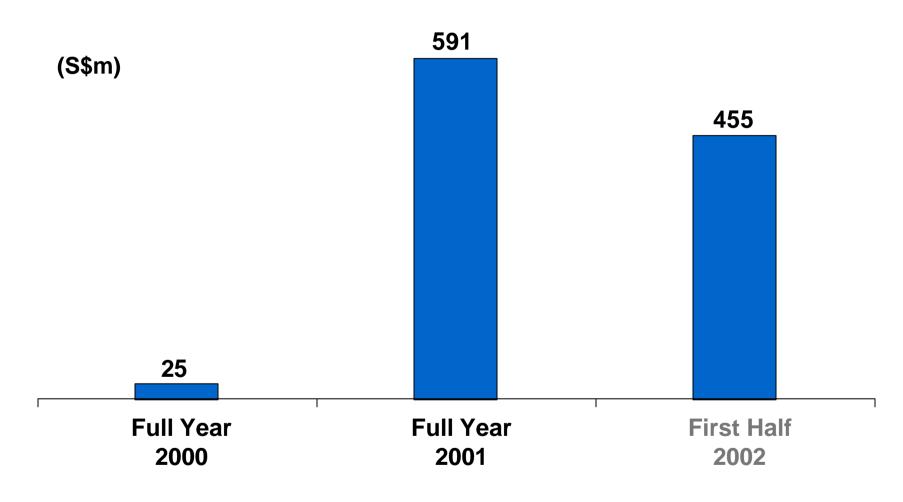


# OCBC Bank Revenue Synergy - New Housing Loans





# Revenue Synergy - New Car Loans



Note: OCBC Bank introduced its car loan product in September 2000 Figures exclude OCBC Finance which provides loans for the secondary car market



#### Conclusion

- Operating profit held up well under challenging economic environment
- Strong fee income, better-than- expected costs savings
- Integration cost and revenue synergies flowing through
- Focus is on growing top line, improving asset quality, and increasing operational efficiencies
- OCBC Bank named Best Corporate/Institutional Internet Bank in both Singapore and the Asia Pacific - Global Finance, July 2002
- Review of overall strategy underway in 2H02



# Appendix 1: Comparison of 1H 2002 vs 2H 2001

	1H02	2H01	НоН
	S\$m	S\$m	+/(-)
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Non-interest income	353	565 *	-38%
Total Income	1,098	1,313 *	-16%
Operating Expenses	426	502	-15%
Operating Profit	672	811 *	-17%
Goodwill	62	47	32%
Provisions	289	392	-26%
Associates	103	41	153%
Net Profit	302	352 *	-14%

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