## First Half 2002 Results

Presentation to Media and Analysts

5 August 2002

■ Income Statement Trends

- Comparison of 1H 2002 vs 1H 2001
- Comparison of 1 H 2002 vs 2 H 2001
- Balance Sheet, Asset Quality Trends
- Integration Update and Revenue Synergies
- Conclusion


## (9) OCBCBank Operating Profit on an Uptrend



## Net Interest Income




## Non-interest Income Improving, Led by Fee Income



## Fee Income Contribution Rising



## (9)OCBC Bank <br> Expenses and Cost-Income Ratio Down



* Excluding one-off gain from sale of OUB shares


## Provision Charge Remains High

 But Below 2H01$\square$ SP for Singapore Loans
$\square$ SP for Malaysia Loans
$\square$ SP for Loans - Other Countries
$\square$ Other Provisions *
(S\$m)


* Other provisions comprise general provision for loans and specific provision for diminution in value of investment securities and other assets


## Net Profit Rebounded from 2H 2001 *

(S\$m)

$\square$ One-off gain of S\$252m (after tax) from sale of OUB shares

* Excluding one-off gain from sale of OUB shares


## Similar Trend for EPS and ROE

11.7\%


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## Comparison of 1H 2002 vs 1H 2001

|  | $\mathbf{1 H 0 2}$ | $\mathbf{1 H 0 1}$ | YoY |
| :--- | :---: | :---: | :---: |
|  | $\mathrm{S} \$ \mathrm{~m}$ | $\mathrm{~S} \$ \mathrm{~m}$ | $+/(-)$ |
| Net Interest Income | 745 | 644 | $16 \%$ |
| Non-interest Income | 353 | 252 | $40 \%$ |
| Total Income | 1,098 | 896 | $23 \%$ |
| Operating Expenses | 426 | 360 | $18 \%$ |
| Operating Profit | 672 | 536 | $\mathbf{2 5 \%}$ |
| Goodwill | 62 | 2 | $\mathrm{n} . \mathrm{m}$. |
| Provisions | 289 | 125 | $131 \%$ |
| Associates | 103 | 158 | $-34 \%$ |
| Net Profit | 302 | 433 | $\mathbf{- 3 0 \%}$ |

## Comparison of 1H 2002 vs 2H 2001 *

|  | $\mathbf{1 H 0 2}$ | $\mathbf{2 H 0 1}$ | HoH |
| :--- | :---: | :---: | :---: |
|  | $\mathrm{S} \$ \mathrm{~m}$ | $\mathrm{~S} \$ \mathrm{~m}$ | $+/(-)$ |
| Net interest income | 745 | 748 | $0 \%$ |
| Non-interest income | 353 | 305 | $16 \%$ |
| Total Income | 1,098 | 1,053 | $4 \%$ |
| Operating Expenses | 426 | 502 | $-15 \%$ |
| Operating Profit | $\mathbf{6 7 2}$ | $\mathbf{5 5 1}$ | $\mathbf{2 2 \%}$ |
| Goodwill | 62 | 47 | $32 \%$ |
| Provisions | 289 | 392 | $-26 \%$ |
| Associates | 103 | 41 | $153 \%$ |
| Net Profit | $\mathbf{3 0 2}$ | $\mathbf{1 0 0}$ | $\mathbf{2 0 2 \%}$ |

[^0]* Excluding one-off pre-tax gain of S\$260m from sale of OUB shares.

See Appendix 1 for the reported 2 H 2001 results which include this gain.

## (9) ocbc Bank Agenda

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## (9) OcBC Bank <br> Loan Growth Stalled



## Deposits Holding Steady



## NPLs Down Due to Active NPL Resolution and Recovery Efforts



[^1]
## Cumulative Loan Provisions

 Remain Adequate

## Provision Coverage Increased

Cumulative Provisions/Unsecured NPLs


Cumulative Provisions/Total NPLs


## (9) OcBC Bank Agenda

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## Integration of KCH Completed

- Full legal and operational integration between KTB and OCBC Bank achieved on 25 February 2002, six months ahead of original plan
- Branch/rep office network:

Domestic: Reduced by one-third from 108 to 77
Malaysia: Maintained at 25 branches (no duplication)
International: Reduced by one-quarter from 33 to 25

- Headcount

Sep 2001: 8,600
June 2002: 7,700
Reduced by 900 or 10\%

- Increased cross-selling and other revenue synergies $\rightarrow$ most evident in wealth management and consumer loans

Revenue Synergy from Enlarged Customer Base - Unit Trust Sales



## (9) ocbc Bank Revenue Synergy - New Housing Loans

(S\$m)


## Revenue Synergy - New Car Loans



Note: OCBC Bank introduced its car loan product in September 2000
Figures exclude OCBC Finance which provides loans for the secondary car market

## (9) OCBC Bank <br> Conclusion

- Operating profit held up well under challenging economic environment
- Strong fee income, better-than- expected costs savings
- Integration cost and revenue synergies flowing through
- Focus is on growing top line, improving asset quality, and increasing operational efficiencies
- OCBC Bank named Best Corporate/Institutional Internet Bank in both Singapore and the Asia Pacific - Global Finance, July 2002
- Review of overall strategy underway in 2 H 02


## Appendix 1: Comparison of 1H 2002 vs 2H 2001

|  | 1H02 | 2H01 | HoH |
| :---: | :---: | :---: | :---: |
|  | S\$m | S\$m | +/(-) |
| Net interest income | 745 | 748 | 0\% |
| Non-interest income | 353 | 565 * | -38\% |
| Total Income | 1,098 | 1,313 * | -16\% |
| Operating Expenses | 426 | 502 | -15\% |
| Operating Profit | 672 | 811 * | -17\% |
| Goodwill | 62 | 47 | 32\% |
| Provisions | 289 | 392 | -26\% |
| Associates | 103 | 41 | 153\% |
| Net Profit | 302 | 352 * | -14\% |

[^2]
[^0]:    2H01 figures include 4½ months' contribution from KCH

[^1]:    * Increase was due to consolidation of KCH

[^2]:    * Includes one-off pre-tax gain of S\$260m (S\$252m after tax) from sale of OUB shares

